

**AGENDA ITEM NO: 3** 

Date:

Report No:

Report To: Inverclyde Integration Joint

**Board Audit Committee** 

17 March 2020

IJBA/05/2020/AP

Report By: Corporate Director (Chief

Officer)

**Inverclyde Health & Social** 

Care Partnership

Contact Officer: Andi Priestman Contact No: 01475 712251

Subject: INTERNAL AUDIT PROGRESS REPORT - 6 JANUARY TO 21 FEBRUARY 2020

#### 1.0 PURPOSE

1.1 The purpose of this report is to enable IJB Audit Committee members to monitor the performance of Internal Audit and gain an overview of the IJB's overall control environment.

1.2 The report also presents an update on the Internal Audit work undertaken at Inverclyde Council and NHS Greater Glasgow and Clyde (NHSGGC) between 6 January and 21 February 2020 that may have an impact upon the IJB's control environment.

#### 2.0 SUMMARY

- 2.1 There were no internal audit reports finalised since the last Audit Committee meeting in January.
- 2.2 The 2019/2020 plan is almost complete. The final audit is at draft report stage.
- 2.3 In relation to Internal Audit follow-up, there were no actions due for completion by 29 **Appendix** February 2020. The current status report is attached at Appendix 1.
- 2.4 In addition, since the last Audit Committee meeting in January 2020, a number of Internal Audit Reports have been reported to Inverclyde Council and NHSGGC which are relevant to the IJB Audit Committee. These are set out in Section 5 of this report.
- 2.5 Actions have been agreed with management and Internal Audit within Inverclyde Council and NHSGGC undertake follow-up of actions in accordance with agreed processes and report on progress to the respective Audit Committees.

### 3.0 RECOMMENDATIONS

3.1 It is recommended that IJB Audit Committee members agree to note the progress made by Internal Audit in the period from 6 January and 21 February 2020.

Louise Long Chief Officer Inverclyde Health & Social Care Partnership

#### 4.0 BACKGROUND

- 4.1 In September 2019, the Audit Committee approved the current Internal Audit Annual Plan which detailed the activity to be undertaken during 2019-20.
- 4.2 Internal Audit reports findings and action plans to relevant IJB Officers and the Audit Committee as part of the annual audit plan. A follow up process is in place to allow follow up of current internal audit actions to be co-ordinated and updated by Internal Audit on a monthly basis with regular reporting to the Audit Committee.
- 4.3 In each audit, one of 4 overall opinions is expressed:

Strong	In our opinion there is a <b>sound</b> system of internal controls designed to ensure that the organisation is able to achieve its objectives.
Satisfactory	In our opinion <i>isolated</i> areas of control weakness were identified which, whilst not systemic, put some organisation objectives at risk.
Requires improvement	In our opinion systemic and/or material control weaknesses were identified such that some organisation objectives are put at significant risk.
Unsatisfactory	In our opinion the control environment was considered <i>inadequate</i> to ensure that the organisation is able to achieve its objectives.

4.4 Individual audit findings are categorised as Red, Amber or Green:

Red	In our opinion the control environment is insufficient to address the risk and could impact the organisation as a whole. Corrective action must be taken and should start immediately.
Amber	In our opinion there are areas of control weakness which we consider to be individually significant but are unlikely to
	affect the organisation as a whole.
Green	In our opinion our audit highlighted areas for minor control
	improvement and/or areas of minor control weakness.

4.5 A summary is also provided in relation to internal audit work undertaken at Inverclyde Council and NHS Greater Glasgow and Clyde that may have an impact upon the IJB's control environment.

### 5.0 CURRENT POSITION

- 5.1 There were no internal audit reports finalised since the last Audit Committee meeting in January.
- 5.2 The 2019/2020 plan is almost complete. The final audit is at draft report stage.
- 5.3 In relation to Internal Audit follow up, there were no items due for completion by 29 February 2020. The current status report is attached at Appendix 1.

### 5.0 CURRENT POSITION (CONTINUED)

### 5.4 Inverclyde Council – Internal Audit Progress Report Summary

Since the last Audit Committee meeting in January 2020, there were no Internal Audit Reports reported to Inverclyde Council, which are relevant to the IJB Audit Committee.

5.5 Corporate fraud investigations have been undertaken as follows:

Blue Badge Enquiries				
Number of Enquiries	Misuse Identified	No misuse	Ongoing	
22	15	2	5	

### 5.6 NHSGGC - Internal Audit Progress Report Summary

Since the last Audit Committee meeting in January 2020, there were no Internal Audit Reports issued to and agreed by NHSGGC Audit Committee which are relevant to the IJB Audit Committee.

5.7 Internal Audit undertakes follow up work on a quarterly basis to confirm the implementation of recommendations. The results of the follow up work are reported to the NHSGCC Audit Committee with any matters of concern being drawn to the attention of this Committee.

### 6.0 IMPLICATIONS

#### **Finance**

6.1 The work required to deliver the Annual Internal Audit Plan will be contained within the existing Internal Audit budget set by Inverclyde Council.

#### **Financial Implications:**

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

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Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

### 6.0 IMPLICATIONS (CONTINUED)

### Legal

6.2 There are no direct legal implications arising from this report.

### **Human Resources**

6.3 There are no direct HR implications arising from this report.

### **Equalities**

6.4 Has an Equality Impact Assessment been carried out?

	YES
X	NO – This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required.

How does this report address our Equality Outcomes?

Equalities Outcome	Implications
People, including individuals from the above	None
protected characteristic groups, can access HSCP	
services.	
Discrimination faced by people covered by the	None
protected characteristics across HSCP services is	
reduced if not eliminated.	
People with protected characteristics feel safe within	None
their communities.	
People with protected characteristics feel included in	None
the planning and developing of services.	
HSCP staff understand the needs of people with	None
different protected characteristic and promote	
diversity in the work that they do.	
Opportunities to support Learning Disability service	None
users experiencing gender based violence are	
maximised.	
Positive attitudes towards the resettled refugee	None
community in Inverclyde are promoted.	

6.5 There are no direct clinical or care governance implications arising from this report.

### 6.0 IMPLICATIONS (CONTINUED)

### **National Wellbeing Outcomes**

6.6 How does this report support delivery of the National Wellbeing Outcomes?

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and live in good health for longer.	None
People, including those with disabilities or long term conditions or who are frail are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community	None
People who use health and social care services have positive experiences of those services, and have their dignity respected.	None
Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	None
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health and wellbeing, including reducing any negative impact of their caring role on their own health and wellbeing.	None
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	None
Resources are used effectively in the provision of health and social care services.	None

### 7.0 DIRECTIONS

7.1

Direction Required to Council, Health Board or Both

Direction to:

1. No Direction Required X

2. Inverclyde Council

3. NHS Greater Glasgow & Clyde (GG&C)

4. Inverclyde Council and NHS GG&C

### 8.0 CONSULTATIONS

8.1 N/A

### 9.0 LIST OF BACKGROUND PAPERS

9.1 Internal Audit Reports. Copies available from Chief Internal Auditor.

Summary: Section 1 Summary of Management Actions due for completion by

29/02/2020

There were no actions due for completion by 29 February 2020.

Section 2 Summary of Current Management Actions Plans at 29/02/2020

At 29 February 2020 there were no audit reports delayed due to management not finalising the action plan within agreed timescales.

Section 3 Current Management Actions at 29/02/2020

At 29 February 2020 there were 3 current audit action points.

Section 4 Analysis of Missed Deadlines

At 29 February 2020 there were 2 audit action points where the agreed deadline had been missed.

Section 5 Summary of Audit Action Points By Audit Year

### SUMMARY OF MANAGEMENT ACTION PLANS DUE FOR COMPLETION BY 29.02.2020

No. of	No. of	Deadline missed	Deadline missed	No action proposed
Actions	Actions	Revised date	Revised date	
Due	Completed	set*	to be set*	
0				

<sup>\*</sup> These actions are included in the Analysis of Missed Deadlines - Section 4

### **SUMMARY OF CURRENT MANAGEMENT ACTIONS AS AT 29.02.2020**

Current Actions	
Due for completion June 2020	2
Due for completion March 2022	1
Total current actions:	3

### **CURRENT MANAGEMENT ACTIONS AS AT 29.02.2020**

Action	Owner	Expected Date
IJB Directions (December 2018)		
Adequacy of the Integration Joint Board's Directions Policy (Green) The IJB's policy on directions will be reviewed and updated by:	Chief Officer/ Legal Services Manager/CFO	30.06.2020*
<ul> <li>clearly endorsing the current practice whereby wideranging IJB directions are included within regular IJB financial reports in order to authorise the ongoing delivery of HSCP services;</li> <li>including within each IJB report an "information grid" which shows whether or not IJB directions require to be issued at all or issued to the Council, Health Board or to both of its delivery partners;</li> <li>amending the template used for IJB directions to include a unique reference number which comprises the IJB meeting date and corresponding report number;</li> <li>amending the template used for IJB directions to include a "direction status box" to distinguish between updated directions, new directions and the cancellation of existing directions; and</li> <li>allowing for the preparation of joint directions involving two or more of the IJB's within NHS Greater Glasgow &amp; Clyde along with outlining the circumstances in which joint IJB directions could become necessary.</li> </ul>		
Once the Scottish Government's statutory guidance on IJB directions has been issued the Integration Joint Board's Chief Officer will, in conjunction with the IJB's Standards Officer, examine how best to demonstrate compliance with that guidance whilst retaining those elements of current practice which are operating satisfactorily.  The IJB's Chief Officer will seek approval from the Inverclyde IJB to implement a revised policy on managing IJB directions.	Chief Officer/ Legal Services Manager/CFO	30.06.2020*

<sup>\*</sup> These actions are included in the Analysis of Missed Deadlines - Section 4

### **CURRENT MANAGEMENT ACTIONS AS AT 29.02.2020**

Action	Owner	Expected Date
IJB Integration Scheme Update – Readiness Review (De	ecember 2019)	
Specifying governance arrangements within the Integration Scheme (Amber)  The updated Integration Scheme allows for clearer governance arrangements, which addresses the majority		31.03.2022 (Interim report due
In addition, work will take place across GG&C over the next two years to fully review and revise the current Hosted arrangements. The points raised in this audit will be considered as part of that GG&C wide review.		31.03.2021)

<sup>\*</sup> These actions are included in the Analysis of Missed Deadlines - Section 4

# INVERCLYDE INTEGRATION JOINT BOARD INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS ANALYSIS OF MISSED DEADLINES

Report	Action	Original Date	Revised Date	Management Comments
IJB Directions (December 2018)	<ul> <li>Adequacy of the Integration Joint Board's Directions Policy (Green) The IJB's policy on directions will be reviewed and updated by: <ul> <li>clearly endorsing the current practice whereby wide-ranging IJB directions are included within regular IJB financial reports in order to authorise the ongoing delivery of HSCP services;</li> <li>including within each IJB report an "information grid" which shows whether or not IJB directions require to be issued at all or issued to the Council, Health Board or to both of its delivery partners;</li> <li>amending the template used for IJB directions to include a unique reference number which comprises the IJB meeting date and corresponding report number;</li> <li>amending the template used for IJB directions to include a "direction status box" to distinguish between updated directions, new directions and the cancellation of existing directions; and</li> <li>allowing for the preparation of joint directions involving two or more of the IJB's within NHS Greater Glasgow &amp; Clyde along with outlining the circumstances in which joint IJB directions could become necessary.</li> </ul> </li></ul>	30.04.19	30.06.20	The template report has been updated to include a directions box.  New statutory guidance on directions has been issued by the Scottish Government. The current policy will be reviewed and updated.

# INVERCLYDE INTEGRATION JOINT BOARD INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS ANALYSIS OF MISSED DEADLINES

Report	Action	Original Date	Revised Date	Management Comments		
IJB Directions (December 2018)	Adequacy of the Integration Joint Board's Directions Policy (Green) Once the Scottish Government's statutory guidance on IJB directions has been issued the Integration Joint Board's Chief Officer will, in conjunction with the IJB's Standards Officer, examine how best to demonstrate compliance with that guidance whilst retaining those elements of current practice which are operating satisfactorily.  The IJB's Chief Officer will seek approval from the Inverclyde IJB to implement a revised policy on managing IJB directions.	30.04.19	30.06.20	The template report has been updated to include a directions box.  New statutory guidance on directions has been issued by the Scottish Government. The current policy will be reviewed and updated.		

### SUMMARY OF ACTION PLAN POINTS BY AUDIT YEAR

**SECTION 5** 

The following table sets out the total number of agreed actions raised by audit year together with their completion status as at 29 February 2020.

	Total	Total	Total Current Actions Not Yet Due*			
	Agreed	Actions	Red	Amber	Green	
Audit Year	Actions	Completed				
2016/2017	3	3	0	0	0	
2017/2018	8	8	0	0	0	
2018/2019	6	4	0	0	2	
2019/2020	2	1	0	1	0	
Total	19	16	0	1	2	

<sup>\*</sup> This part of the table sets out the total number of current actions not yet due at the date of the follow up report.